# **AGENDA**



# Imagine Corvallis 2040 Steering Committee October 20, 2016, 4:00 pm to 6:00 pm

# **Madison Avenue Meeting Room**

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Welcome

#### 4:00 **Introductions & Agenda Review**

Review of September 15, 2016, meeting notes and proposed October agenda

- 4:05 **Public Comment**
- 4:25 **Review of Final Documents for City Council Consideration –** Vision Overview, Vision, Community Action Plan Template, Indicators
- 4:50 **ICSC Report to City Council**

Review draft report to City Council and provide direction to staff for completion of report to be submitted to Council for November 7<sup>th</sup> City Council meeting.

- 5:20 **Steering Committee Discussion on Sunset and Next Steps -** Finalizing Vision booklet, Community Action Plan development, Implementation Committee appointment, etc.
- 5:40 **Steering Committee Project Reflections**
- 6:00 Adjourn

City Council Goal

Vision and Action Plan for Corvallis

Using an engaged community process, create a new Corvallis Vision and Action Plan 2040 by December 2016. The resulting plan will include an aspirational vision, an action plan for the City and community partners that is achievable and measureable using a livability index, and a method for regular evaluation and necessary revision. The vision and action plan will be the foundation for necessary work on other City plans.

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# 1. Overview

Imagine Corvallis 2040, the city's Vision and Community Action Plan, identifies a far-reaching vision that will be translated into a series of budget priorities and community initiatives. The Vision will inform major decisions in the community through 2040, as well as future updates of the city's comprehensive plan and land development code.

This visioning process originated in 2014 when the City Council initiated a process to evaluate the City's progress toward accomplishing the goals of the City's most recent visioning project, Vision 2020. City Councilors noted progress in many areas, but acknowledged the need to focus the community's attention on those aspirations that have not yet been accomplished. Councilors also expressed a desire to develop specific objectives and initiatives to actively accomplish goals, with a set of metrics that would allow the community to gauge its progress in reaching goals.

Following the Vision 2020 review effort, the City Council decided to adopt a Council Goal to develop a new vision looking forward to 2040. In developing the Goal, the Council determined that the 2040 visioning effort should include an aspirational vision, initiatives to accomplish the vision, and a set of metrics to assess the community's progress in reaching those goals. In 2015, the Council formally adopted the 2040 Vision Council Goal, and determined that a task force would be formed to develop an approach to address the Goal, to make recommendations concerning the selection of a consultant to assist the City in the development of the 2040 visioning project, and to appoint a steering committee to work with the consultant and staff to accomplish the Goal. The Council Goal states the following:

Using an engaged community process, create a new Corvallis Vision and Action Plan 2040 by December 2016. The resulting plan will include an aspirational vision, an action plan for the City and community partners that is achievable and measurable using a livability index, and a method for regular evaluation and necessary revision. The vision and action plan will be the foundation for necessary work on other City plans.

The Imagine Corvallis Steering Committee (ICSC) was formed in early 2016 to work with the city's vision consultant (HDR) to develop a vision and action plan framework, identify opportunities for community involvement, and communicate regular status updates to the City Council. The committee includes:

Penny York, Councilor, Chair	Hal Brauner, Councilor	Bill Glassmire, Councilor
Karisa Boyce	Dan Brown	Susan Capalbo
Kerstin Colón	Brenda Downum	Annabelle Jaramillo
Laura Lahm-Evenson	Jonathan Kurten	Ann Mbacke
Stacy Mellem	Jennifer Moore	Larry Roper
Deborah Rose	Skip Rung	Jacque Schreck
Terri Valiant	Cooper Whitman	

The committee met 10 times in 2016 to develop outreach activities and review background documents and vision drafts. Meetings progressed from general planning work in preparation for vision outreach efforts, through much more detailed vision language development, strategic and action plan scoping and metrics review. This document summarizes the work and recommendations of the ICSC.

### **COMMUNITY ENGAGEMENT**

An important initial component of the Imagine Corvallis 2040 project included engaging the community in meaningful ways. The Imagine Corvallis Steering Committee worked with the project team to provide outreach activities during all phases of the project.

For a list of activities performed throughout the project see Appendix A.

## **PHASE I - Foundation Building**

During the foundation building phase, project team members conducted interviews and small group discussions with people representing a range of community groups and organizations. The intent of the initial round of discussions was to learn about community interests and challenges, and to gain insight into different communities and organizations whose engagement would be beneficial throughout the visioning process. These discussions were held with representatives and affiliates of more than a dozen civic organizations and businesses.

The Imagine Corvallis Steering Committee also served as a conduit of information to and from additional organizations and groups to raise awareness about the project and gather input to help develop the framework for the project.

The group agreed on six areas to focus the community vision conversations. These were developed to represent the whole community and issues relevant to it. These focus areas include:

How We Engage & Support – Involvement, Equity & Diversity
How We Learn & Thrive – Education, Health & Human Services & Personal Growth
How We Innovate & Prosper – Economy, Employment & Innovation
How We Create & Celebrate – Arts, Culture & Creativity
How We Plan & Change – Housing, Development & Livability
How We Steward & Sustain – Environment, Sustainability & Community Safety

# PHASE II - Vision and Development

The vision development and refinement phase was the longest phase of the project. It included numerous community engagement activities and monthly steering committee meetings. Understanding that not everyone engages in the same way, the project team took a diversified approach to community outreach throughout vision development. To that end, the ICSC worked with the project team to identify key groups and organizations to involve in the visioning process, and offered a range of community engagement opportunities (see Appendix B).

Visioning workshops held at the beginning of the vision development phase established a foundation for the project. ICSC members co-sponsored three visioning workshops with the city in March 2016. Each workshop focused on two of the vision focus areas and took participants through small and large group discussions around five key questions.

- 1. What do you most <u>appreciate</u> about Corvallis?
- 2. What is the biggest <u>challenge</u> for Corvallis now or in the future?
- 3. What is your <u>vision</u> for the future of Corvallis?
- 4. What is one <u>strategy</u> for achieving your vision?
- 5. <u>How would you know</u> your vision was being accomplished?

The questions led participants through a visioning exercise that generated ideas about where the community wants to be 20-30 years from now.

The city and ICSC reached out to local organizations with an inherent interest in at least one of the vision focus areas to co-sponsor workshops. With the support of community co-sponsors, ICSC members, and local volunteers, the workshops were well supported and drew high participation. ICSC members ensured that materials were translated into Spanish and that translation services were available at public workshops. Cumulatively, more than 300 community members attended the workshops and provided input to the Corvallis vision. Workshop dates and themes were as follows:

## Workshop #1 Saturday, March 5, 2016 from 1 p.m. to 4 p.m.

Lincoln Elementary School, 110 SE Alexander Ave.

**HOW WE ENGAGE & SUPPORT** – Involvement, Equity & Diversity

**HOW WE INNOVATE & PROSPER** – *Economy, Employment & Innovation* 

# Workshop #2 Saturday, March 12, 2016 from 10 a.m. to 1 p.m.

Linus Pauling Middle School, 1111 NW Cleveland Ave.

**HOW WE LEARN & THRIVE** – Education, Health & Human Services & Personal Growth

**HOW WE CREATE & CELEBRATE** – *Arts, Culture & Creativity* 

# Workshop #3 Saturday, March 19, 2016 from 10 a.m. to 1 p.m.

Boys & Girls Club of Corvallis, 1112 NW Circle Blvd.

**HOW WE PLAN & CHANGE** – Housing, Development & Livability

**HOW WE STEWARD & SUSTAIN** – Environment, Sustainability & Community Safety

ICSC committee members showed a tremendous commitment to inclusivity throughout the visioning process by volunteering their time to connect with diverse local groups and demographics. Traditional public involvement methods can fall short of encompassing a broad range of voices. Whether it was hosting a booth at a local farmers' market, having a small group discussion with the League of Women Voters, or handing out translated project information at Casa Latinos Unidos, the ICSC remained dedicated to creating a vision that reflected diverse community input.

## Activities included:

- Booth tabling at community events
- Presentations for committees, interest groups, and organizations
- Small group discussions
- Distributing project information via email, posting on local bulletin boards, social media, and handouts at local organizations and businesses

The list of completed activities performed can be found in Appendix A

# Online Engagement

People often don't have the time or resources to engage in local activities. That's why an online option to provide input can sometimes see the highest results. For Imagine Corvallis 2040, online outreach paid off. The project team launched two online surveys, working to promote them in the community and later helping to review the results. The surveys included:

Vision Development Survey – allowed people to submit online comments about the five key questions asked at the community workshops (see Community Workshops section above)

Vision Vetting Survey – allowed people to review the draft vision statements, make additional comments and provide suggested initiatives to accomplish the vision statements.

With the help of ICSC promotion efforts, the first survey received a remarkable 889 responses. The second survey surpassed the first by receiving 983 responses. The number of survey responses can be directly attributed to the steering committee's dedication to spreading awareness through a variety of community networks.

# 2. Vision Development

With the extensive public input mentioned above, the Steering Committee worked with the project team to develop and review several drafts of the focus area vision statements. The committee also worked to summarize key points of each focus area for a Vision Overview draft, which also went through a thorough review and refinement process. The final recommended community vision is included below, followed by the vision statements for each focus area.

# Our Vision for Corvallis in 2040...

Corvallis supports and engages a changing population in a welcoming community... that accommodates all income and cultural groups, advances the well-being of all residents, emphasizes open, transparent, accessible government, plans for stable financing of long-term city needs, and promotes collaborative City/University relationships in all aspects of community life.

**Corvallis connects health care, education, and human services...** supporting a healthy, educated, accessible community with a high level of well-being; enhanced understanding of cultural differences; and an environment of learning, engagement and achievement.

Corvallis has a robust, diversified economy supporting good jobs and a livable community... with a wide range of small and medium-sized businesses that are environmentally responsible and involved in the community, including innovative new companies serving local and global markets.

Corvallis cultivates an identity centered on arts, culture, recreation and celebration... where the arts and recreation are essential parts of the community's economy, quality of life and sense of place. Arts, cultural experiences, and recreational opportunities benefit from exceptional community support, are accessible to all community members, and make the city a regional destination.

**Corvallis is a compact, well-planned, livable city...** with a vibrant downtown and commercial centers that blend employment, retail and housing; stable, healthy neighborhoods; a diverse mix of affordable housing; and a network of parks and green spaces, all connected by transit, biking and walking.

**Corvallis is a safe, sustainable, resilient, small city**... that maintains the community's safety and security, protects its natural environment, addresses a changing climate, and prepares for emergencies with special attention paid to its most vulnerable populations.

# **Engage & Support Focus Area**

Corvallis cultivates and engages a diverse and changing population emphasizing interculturally effective, inclusive and equitable programs and services.

# Well-Being & Basic Needs

Corvallis advances the well-being of all of its residents, especially those with fewer resources, by addressing basic needs for food, shelter, safety, and health care.

# **Community Affordability**

Corvallis accommodates all income groups as integral parts of the community and ensures that people who work in Corvallis can afford to live here.

# **Open & Transparent Local Government**

Corvallis emphasizes open, accessible, and transparent government, fostering meaningful public involvement and volunteerism, an informed and engaged population, and community members who are empowered to participate in governance and decision-making.

# Safe, Secure & Welcoming Community

Corvallis is a safe, secure, and welcoming community for everyone, promoting respectful relations and collaboration between community members and those providing public safety services.

# Strong, Vital Neighborhoods

Corvallis promotes strong, vital neighborhoods, supporting neighborhood-centered activities and involving neighborhoods in how the community grows and develops.

# **Collaborative City/University Relationships**

Corvallis promotes positive and collaborative City/University relationships in all aspects of community life.

# **Core Community Values**

Decisions made in Corvallis honor and take into consideration the Corvallis 2040 Vision and Community Plan.

# **City Services & Financial Stability**

Corvallis balances the community's desire for services with financial stability and planning for long-term needs and contingencies through a transparent public process.

# Learn & Thrive Focus Area

Corvallis recognizes and strengthens the connections among education, health care, human services, and personal wellness to support a healthy, educated, livable community.

# Equitable, Accessible Health Care and Education

Corvallis creates new opportunities for learning and growth, accessibility and engagement, and support and inclusion. This results in high-level individual and community well-being.

Community members contribute to and benefit from the resources needed to thrive.

# **Education & Diversity**

Corvallis promotes ongoing education, communication, and enhanced understanding of cultural differences, welcoming and empowering people of diverse backgrounds, cultures, and abilities.

# **Pathways for Student Achievement**

Corvallis promotes student achievement in learning, careers and life, recognizing and supporting the growing diversity of pathways to and definitions of personal and career success.

# **Opportunities for Teaching & Learning**

Corvallis promotes depth and breadth of teaching and learning from early childhood to adulthood through its schools, libraries, and other centers of community learning.

# **Culture of Learning, Engagement & Achievement**

Corvallis values education, leveraging the presence of Oregon State University and Linn-Benton Community College to foster a culture of learning, engagement, and achievement.

# **Access to Healthy Lifestyles**

Corvallis provides access for all to healthy food, water, and recreational opportunities for a healthy and active lifestyle.

# Access to Healthcare Services

Corvallis is home to a well-coordinated and affordable system for medical, dental, and mental health care.

# **Community Partnership for Human Services**

Corvallis ensures access to human services through a strong and collaborative partnership of nonprofit agencies, government, and local organizations to provide emergency and preventive services.

# Innovate & Prosper Focus Area

Corvallis has a vibrant, diverse economy with a wide range of companies and businesses that are environmentally responsible and involved in the community while serving customers all over the world.

# **Family & Living Wage Jobs**

Corvallis has sufficient availability and variety of family and living wage jobs that provide meaningful work and earning opportunities that make housing, health care, and education attainable.

# **Nurturing Small-to-Medium Sized Business**

Corvallis fosters and supports a growing number of small-to-medium sized, locally-owned companies and businesses as its key strength. These organizations are important to the community's economy and its future economic growth.

# **Recruitment of New Companies & Job Creation**

Corvallis targets and supports responsible new companies, including green manufacturing and value-added businesses, diversifying the community's economic base and creating new employment opportunities.

# **Innovative Tech Businesses & Start-Ups**

Corvallis and Oregon State University work closely together to incubate innovative technology and other start-up companies and the local services that support them.

# Vibrant Downtown with Employment, Retail & Housing

Corvallis supports its economy and local businesses with a vibrant downtown that combines employment, professional services, retail, housing, and entertainment to form an attractive, business-friendly district.

# **Balanced Economic Growth with Livability**

Corvallis carefully balances economic growth and opportunity with continued community livability, sustainability, and protection of the natural environment.

# **Global Economic Impacts & Local Benefits**

Corvallis has significant connections with and positive impacts on the global economy, attracting industry, talent, and services and connecting them with the scholarship, research, and cultural diversity that OSU brings to the community.

# Create & Celebrate Focus Area

Corvallis has a strong identity centered on arts, culture, recreation and celebration. The arts are an essential element of the community, its economy, and quality of life.

# **Community Support for the Arts & Artisans**

Corvallis demonstrates strong community support for arts and culture, as well as for local artisans and creatives.

# **Variety of Arts and Entertainment Venues**

Corvallis enjoys a wide variety of venues to engage in the arts, from performance centers, museums, and galleries, to affordable community spaces for people to learn, create, and express themselves.

# **Accessibility of Arts**

Corvallis works to make the learning and experience of art and culture a life-long endeavor accessible to all community members through resources including higher education institutions, schools, community institutions, and arts and cultural organizations.

## **Creative Destination**

Corvallis is a destination for the Willamette Valley and beyond, attracting artists and creative thinkers, supporting local businesses, and generating significant tourism investment in the community, its artists, and its economy.

## **Tourism and Visitor Attractions**

Corvallis attracts visitors to sports and cultural events, signature community events, and heritage programs.

# **Celebrating Our History & Culture**

Corvallis cultivates and celebrates its history and local sense of place through its arts, culture, historic preservation, festivals, neighborhood celebrations, and events.

# **Natural Surroundings**

The Corvallis community celebrates its geographical location in the heart of the Willamette Valley and on the banks of the Willamette River. Community members appreciate their natural surroundings, interacting with the river, mountains, and open spaces for recreation while being careful stewards of the environment.

# Plan & Change Focus Area

Corvallis is a compact, well-planned city with extensive mixed-use development, including housing, retail and jobs in downtown and along major corridors. Vibrant neighborhoods contain a diverse mix of affordable housing, parks and open spaces – all accessible by transit, biking and walking.

# **Mixed Use Development**

Corvallis plans and implements higher-density, mixed use development in targeted areas of the city, blending residential, commercial, and retail uses, and dining and entertainment options, focused on the downtown area and major commercial centers.

# **Integrated Parks, Green Spaces & Public Places**

Corvallis integrates parks and public spaces throughout the city, creating and maintaining new parks in underserved areas of the community and promoting new green spaces in higher-density development and redevelopment areas.

# **Diverse & Affordable Housing**

Corvallis fosters the development of housing that is affordable at all stages of life, featuring a range of housing types, sizes, costs, and configurations throughout the city.

# Stable, Healthy Neighborhoods

Corvallis honors its neighborhood character, working to preserve and protect the unique identity and characteristics of existing neighborhoods. New residential development incorporates elements that foster neighborhood qualities.

# **Alternative Transportation & Public Transit**

Corvallis has a high quality and heavily-utilized regional public transit system, and supports alternative forms of transportation including bicycle and pedestrian options.

# **Coordinated City & University Planning**

Corvallis works closely with Oregon State University to improve community livability, minimize its impacts on neighborhoods, mitigate parking and traffic issues, and improve collaboration between the City and University.

# Well-Planned & Maintained Infrastructure

Corvallis supports a reliable, safe, and connected community through well-planned, maintained, and sustainable infrastructure, including streets and bridges, pedestrian and bicycle networks, water systems, information technology, energy systems, and public buildings.

# Steward & Sustain Focus Area

Corvallis promotes a safe, sustainable and resilient city through efficiently managing its land use development, natural resources and infrastructure.

# **Sustainable City**

Corvallis is an environmentally sustainable city, with broad community awareness and a climate action plan that addresses the many impacts of climate change.

# **Population Changes and Migration**

Corvallis addresses growth driven by climate change and migrations, while it builds resilience into its plans and policies.

# **Community Resiliency**

Corvallis plans for unpredictable events, focusing on individual and neighborhood preparedness, as well as emergency response and recovery programs with special attention to the community's most vulnerable populations.

# **Open Spaces, Natural Areas & Wetland Protection**

Corvallis works to preserve and protect significant tracts of open space, including parks, natural areas, and wetlands within and surrounding the city, maintaining the area's rural feel, natural vegetation, and environmental character.

# **Agricultural Lands & Food Security**

Corvallis supports healthy and sustainable agricultural and food security by preserving and protecting farmlands surrounding the city and encouraging small-scale agriculture.

# **Renewable Energy**

Corvallis derives most of its energy from renewable energy sources to power its public and private buildings, infrastructure, transportation systems, and homes.

# **Green & Sustainable University**

Corvallis works collaboratively with Oregon State University to plan and implement a green, sustainable campus with a light environmental footprint.

# **Community Safety**

Corvallis maintains safety and livability for all residents and visitors by providing community-focused, effective and high-quality police, fire, Emergency Medical Services, corrections, and emergency dispatch services that meet or exceed professional standards.

# 3. Community Action Plan Development

Initial Community Action Plan development overlapped with Phase 2, utilizing information gained from the second survey and targeted engagement activities to gather suggestions for potential initiatives the community might take to accomplish its vision. During the last two months of the project, the Steering Committee worked to refine and prioritize suggested initiatives gathered from the community during the vision development phase. These will be used as a launching point for more detailed conversations with potential partners who can lead or support activities that will move Corvallis toward its vision.

The action planning phase concluded with a publication of the vision and a draft of some potential initiatives for the community to review at the OSU Community Fair and the Corvallis Fall Festival. With its review and discussions of potential actions, the ICSC refined a framework for further action planning with lead partners. The framework includes:

- The Vision
- Objectives identified to reach the Vision
- Specific initiatives the community can undertake to accomplish each objective

Listed with each initiative would be:

- The lead partner
- Supporting partner or partners (if any)
- The anticipated timeline

An example is included on the next page:

# **PLAN & CHANGE**

Corvallis is a compact, well-planned city with extensive mixed-use development, including housing, retail and jobs in downtown and along major corridors. Vibrant neighborhoods contain a diverse mix of affordable housing, parks and open spaces – all accessible by transit, biking and walking.

# **P&C OBJECTIVE 4. Stable, Healthy Neighborhoods**

Maintain Corvallis's neighborhood character by preserving and protecting the unique identity and characteristics of existing neighborhoods and fostering neighborhood qualities in new residential development.

INITIATIVES	LEAD PARTNER	SUPPORTING	Year 1	1-3	5-10	Longer
		PARTNER(S)		years	years	
4.1 Implement a system of streets that favor non-motorized transportation modes, such as "bike boulevards", "green streets", or "healthy streets". Start with the Safe Routes to Schools program.						
4.2 Use South Corvallis as pilot neighborhood for complete communities with close access to grocery, transit, pathway connections, etc.						
4.3 Create zoning for homes that are affordable and attractive for middle-income families with a community feel (playground, open green areas, access to safe routes for a variety of transportation modes)						

**KEY:** ● Initiated → Ongoing ☑ Complete

# 4. Evaluation Metrics

The ICSC worked with the project team to review and establish possible metrics to evaluate initiatives and vision progress. It is expected that these metrics will be the foundation for evaluating progress, with options to reduce, expand, or refine them over the first several evaluation periods. The metrics include several indicators for each focus area. Each indicator is intended to:

- Gauge progress toward a desired result or outcome
- Be understandable and transparent to most people
- Evaluate multiple objectives

The data for each indicator should be:

- Affordable and straightforward to gather
- Produced by a trusted source
- Available consistently over time to produce a trend
- Available region-wide, but also able to be disaggregated to local areas for comparisons and mapping

The indicators are included as Appendix C.

## 5. Recommendations

The ICSC recommends the Council adopt the Vision Overview and focus area Vision Statements. Moving forward, the ICSC recommends establishing a process to develop and organize strategies and specific initiatives into a Community Action Plan using the framework established by the ICSC. That effort would include coordinating with lead and supporting partners to pair specific initiatives with the Vision objectives within a Community Action Plan to achieve the goals of the Vision .

Once this is in place, we recommend establishing a long-term implementation group that would gather and coordinate initiatives and track progress in each of the six focus areas, using established metrics. The group would suggest adjustments to existing initiatives, or new initiatives based on progress to date and evaluation of the metrics. The implementation group would also serve as a liaison to the community on the Vision and Community Action Plan, and report to the community on an established, regular basis. This group should include individuals with knowledge or background in the specific focus areas, action plan partners, and members of the community at large.

	Imagine Corvallis 2040	Outreach Activities						
Date	Organization	Activity						
Nov-16	SURJ, Community Alliance for Diversity, OSU Extension, Racial Justice Coalition, Corvallis Sustainability Coalition, NAACP	Small Group Discussion						
	Kiwanis Club	Stakeholder Interview Stakeholder Interview						
	Chamber of Commerce	Stakeholder Interview						
	School District	Stakeholder Interview						
	Corvallis Sustainbility Coalition	Stakeholder Interview						
Dec-15	Hispanic Community Representative (affiliations include Linn-Benton Health Equity Alliance, Hispanic Advisory Committee, Linn-Benton Health Department, Club C, OLU, Community Involvement and Diversity Advisory Board)	Stakeholder Interview						
	Samaritan Health	Stakeholder Interview						
	Arts and Culture Advisory Board and The Arts Center	Stakeholder Interview						
	Friends of Corvallis Parks and Recreation and City Club affiliate	Stakeholder Interview						
	Community Member at Large (affiliations include local Neighborhood Association and Community Policing Forum)	Stakeholder Interview						
	IC2040 Community Workshop 1	Public community workshop held at Lincoln Elementary School						
	IC2040 Community Workshop 2	Public community workshop held at Linus Pauling Middle School						
	IC2040 Community Workshop 3	Public community workshop held at Boys & Girls Club of Corvallis						
	Local 501 Service Agencies	Project awareness and ways to provide input shared through United Way Partners (listserv)						
	Racial Justice Coalition	Outreach and invitation to all workshops Updates on 2040 status and reminders of deadline for survey entries (this list goes out to over 12 individual organizations)						
Mar-16	Unitarian Universalist- List Serve	Outreach invitation to all workshops (this list went out to over 600 community individuals)						
	Racial Justice Coalition	Outreach and invitation to all workshops Updates on 2040 status and reminders of deadline for survey entries. This list goes out to over 12 individual organizations.						
	Racial Justice Coalition	Outreach and invitation to all workshops Updates on 2040 status and reminders of deadline for survey entries. This list						
	Mr. & Mrs. Spartan - Corvallis High	goes out to over 12 individual organizations.  Sent email about sharing information to leadership coodinator						
	The Newman Center OSU	Sent email about sharing information to Youth Minister						
	IC2040 Stakeholder List	-						
	Arts Walk	Project awareness and survey promotion.  Passed out business cards with survey link and emailed information to their distribution list.						
	Benton County Cultural Coalition Board	Discussed project in person and provided online survey information.						
	Benton County Public Health Department	Forwarding the Imagine Corvallis 2040 survey announcement to our full list of advisory groups, coalitions, collaborators as well as the 250 or so folks who have participated in community health improvement plan workgroups.						
	Benton Hospice Service	Sent to Kelly Beard; Kelly to share with staff.						
SUR Coa Sur Co	Corvallis Clinic	Asked Judy Corwin to provide ideas on how we might reach out to the Corvallis Clinic employees or other individuals involved in health care.						
	Corvallis Parks and Rec Office	Posted flyers at location.						
	Corvallis School District - All Staff Communique	Included info/survey in Corvallis School District all staff communique						
Pariew Raci Raci Raci Raci Raci Mr. The IC2C Arts Ben Ben Con Con Con Con Con First Four	Corvallis School District - Facebook Page	Distributed survey link on Facebook page						
		Sent to Corvallis School District- school list servs (13 schools)						
16	Corvallis School District - List Servs	Provided online survey information.						
Apr-	Corvallis Youth Symphony First Alternative Co-Op	Article about project in member newsletter. Online and in print. Approximately						
	Foundry	10,000 members. Also posted flyers at location.  Passed out business cards with survey link and emailed information to their						
	Friends of the Library Board	distribution list.						
	Friends of the Library Board Good Samaritan Health (Jeff Larson)	Discussed project in person and provided online survey information.  Phone conference with Jeff Larson. He is working with Julie Manning's marketing						
	Heart of the Valley Childrens! Chair	organization to put an article on the visioning process in the employee electronic						
	Heart of the Valley Childrens' Choir Leadership Corvallis	Provided online survey information.  Sent informtaion to current class members and alumni						
	Library Foundation Board	Discussed project in person and provided online survey information.						
	Library 's Random Review Program	Survey flyers provided at April 13th event.						
	Local Neighborhood	Shared info/survey with my neighborhood e-mail list (40 households in NW Corvallis)						
	Madison Avenue Collective	Sent links to online survey and project info to contact database.						

	Mari's Place - Community Outreach	· ·							
	N/Δ								
	19/4								
91-de Willam Lincoln Corvall Club-C NY Bag Saturd: Willam Mom's Racial J C-Club, IC2040 City Clu Willam IC2040 Corvall Willam First Al IC2040 Corvall Willam Corvall C		the imagine solvation projectly including times to the website and rolling							
	Osborne Aquatic Center	Posted flyers at location.							
	OSU - MU	Distributed business cards with survey link at MU							
	OSU CoB	Survey distribution to email list							
	OSU Student Experience Center	Distributed business cards with survey link at Student Experience Center							
	Personal Facebook Page	Shared info/survey with my FB Friends							
	Public Health Department Foyer	Sent information to Tatiana Dierwechter and Public Information Officer. Asked							
		for feedback on whether brochures could be left in lobby or other ideas to							
	Samaritan Health Plans / iHNCO Distribution Network (Kelley Kaiser)	Kelley will take the information on the vision survey link to the community							
		advisory group and send a message out to their listserv for Intercommunity							
	Timberhill Homeowner's Association Board								
91-Inf  91-Inf									
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	her to share it with the community outreach team.  N/A  Speaking with nejlobors and equaintenances, probably 20-25 in to the Imagine Corvallis project, including links to the website and for the Imagine Corvallis project, including links to the website and for the Imagine Corvallis project, including links to the website and for the Imagine Corvallis project, including links to the website and for the Imagine Corvallis project, including links to the website and for the Imagine Corvallis project, including links to the website and for SUSU-MUI  OSU COB  Survey distribution to email list  OSU Student Experience Center  Distributed business cards with survey link at Student Experience Co Research and Experience Corvallis (Imagine Student Experience Corvallis Imagine Student Experience Corvallis (Imagine Student Experience Corvallis Imagine Student Experience Student Experience Corvallis Imagine Corvallis Imagine Corvallis Imagine Student Experience Corvallis Imagine Corvallis								
Per to share it with the community outread Speaking with neighbors and acquaintenanch the Imagine Corvallis project, including links of Speaking with neighbors and acquaintenanch the Imagine Corvallis project, including links of Speaking with neighbors and caquaintenanch the Imagine Corvallis project, including links of Speaking with survey link and Speaking with survey link and Survey distribution to email list.  DSU SU CoB Survey distribution to email list of Survey distribution to email list of Survey link by Survey link and Survey link by Survey link by Survey link and Survey link by Survey distribution to make survey link by Survey distribution to survey link by Surve									
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	Student Leadership & Involvement	Sent email about sharing information to contact on web page							
		Mini IC2050 Workshops							
Jul-16 Jul-16 Jun-16 May-16 Apr-16 A	Club-C	Email reminder of mini workshop.							
	NY Bagels								
	Saturday Market	Project Booth - project information and survey distribution							
	Wilamette Neighborhood Housing	Presentation/discussion at community forum							
Ī	Racial Justice Coalition	·							
	C-Club/Casa Latinos	· · · · · · · · · · · · · · · · · · ·							
	NAACP								
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<u>-</u>	C-Club/Casa Latinos								
≥									
	IC2040 Stakeholder List	Email notification promoting City Club event							
	City Club Public Forum	Public forum and discussion around the vision project.							
	Corvallis Clinic	Project awareness and survey promotion							
	Corvallis Youth Symphony	Project awareness and survey promotion							
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Ī		, , , , , , , , , , , , , , , , , , , ,							
3	First Alternative Co-Op	Speaking with neighbors and acquaintenances, probably 20-25 in total regardithe Imagine Corvallis project, including links to the website and forms.  Posted flyers at location.  Distributed business cards with survey link at MU  Survey distribution to email list  Distributed business cards with survey link at Student Experience Center  Shared info/survey with my F8 Friends  Sent information to Tatiana Dierwechter and Public Information Officer. Asket for feedback on whether brochures could be left in lobby or other ideas to lely discovery group and send a message out to their listserv for Intercommunity Health Network Coordinated Care Organization.  Posted flyer and put stack of flyers in brochure rack.  Sent survey flyer to len Akerogd and asked to distribute to board and homeowners.  Survey distribution to email list  Presentation and survey link handouts  Provided project overview presentation and passed out project information an survey flyers  Discussion and survey link and handouts  Provided project overview presentation and passed out project information an survey flyers  Discussion and survey link and handouts  Provided project overview prink/handouts (in-person)  Email invitation to present a mini-workshop.  Shared information about the survey and 2040 Vision  Sent email about sharing information to contact on web page  Mini (2050 Workshops  Email reminder of mini workshop.  Outreach and survey link/handouts (in-person)  Project Booth - project information and survey distribution  Presentation/discussion at community forum  Handing out survey flyers  Outreach and survey ink/handouts (in-person)  Project abouth - project information and survey distribution  Project abouth - project information and survey distribution  Project and feminer of survey and next steps. This was during the scheduled meeting.  Discussion of 2040 and survey promotion project.  Project awareness and survey promotion  Project awareness and survey promotion  Project awareness and survey promotion  Project awareness and survey promo							
	IC2040 Stakeholder List	Email notification - project awareness and promoting draft vision survey							
	Corvallis Sustainability Coalition	Project awareness and survey promotion							
	Benton County Cultural Coalition Board	Project awareness and survey promotion							
	N/A  Speaking with the Imagine  Distorne Aquatic Center  OSU - MU  OSU COB  OSU Student Experience Center  Distributed I  Personal Facebook Page  Public Health Department Foyer  Samaritan Health Plans / iHNCO Distribution Network (Kelley Kaiser)  Famaritan Health Plans / iHNCO Distribution Network (Kelley Kaiser)  Samaritan Health Plans / iHNCO Distribution Network (Kelley Kaiser)  Timberhill Athletic Club  Timberhill Homeowner's Association Board  Sent survey homeowner  Willamette Innovator's Network  Lincoln PTA Meeting  Provided pry  Colub Plack Cultural Center  China Buffet  Discussion a  China Buffet  Outreach an Hispanic Advisory Committee  Ball Invitat  Covallis Chamber of Commerce  Club-C  Twill Chamber of Commerce  Mini IC2050  Racial Justice Coalition  Saturday Market  Project Boot  Nary Presentation  C-Club/Casa Latinos  C-Club/Casa Latinos  C-Club/Casa Latinos  Presentation  Literacy Cen  Millamette Innovator's Network  Project Boot  Presentation  Discussion a  sturday Market  Project Boot  Presentation  Discussion o  Saturday Market  Project awar  Project awar  First Alternative Co-Op  Project awar  Friends of the Library Board  Good Samaritan Health  Project awar  Friends of the Library Board  Good Samaritan Health Department  Project awar  Friends of the Library Board  Froject awar  Friends of t								
	Benton Hospice Service	Project awareness and survey promotion							
	Corvallis Chamber of Commerce	Project awareness and survey promotion through organizations email newsle							
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5	Friends of the Library Board	Project awareness and survey promotion							
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	Library Foundation Board	Project awareness and survey promotion							
	League of Women Voters	Small group discussion							
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or-inc	Timberhill Homeowner's Association Board	Project awareness and survey promotion							
Jul-16	Timberhill Homeowner's Association Board Library Advisory Board	Project awareness and survey promotion Project awareness and survey promotion							
	Timberhill Homeowner's Association Board Library Advisory Board Watershed Management Advisory Board	Project awareness and survey promotion Project awareness and survey promotion Project awareness and survey promotion							

	Parks, Natural Areas and Recreation Avisory Board (PNARAB)	Committee Discussion and Action Recommendations						
	Arts Walk	Project awareness and survey promotion						
	Casa Latinos Unidos / Club C	Project awareness and survey promotion						
Arts V Casa Corva Corva Corva Foun Heart Hispa Librai Madi NAAC OSU I Publii Timb Unita Wilar Local OSU 0 Next Econe 91-8ne	Corvallis School District - All Staff Communique	Project awareness and survey promotion						
	Corvallis School District - Facebook Page	Project awareness and survey promotion						
	Corvallis School District - List Servs	Project awareness and survey promotion						
	Foundry	Project awareness and survey promotion						
	Heart of the Valley Childrens' Choir	Project awareness and survey promotion						
	Hispanic Advisory Committee	Project awareness and survey promotion						
萸	Library 's Random Review Program	Project awareness and survey promotion						
\A	Madison Avenue Collective	Project awareness and survey promotion						
Jul/	NAACP	Project awareness and survey promotion						
'n.	OSU Black Cultural Center	Project awareness and survey promotion						
	OSU Spirit Life @OSU	Project awareness and survey promotion						
	Public Health Department Foyer	Project awareness and survey promotion						
	Timberhill Athletic Club	Project awareness and survey promotion						
	Unitarian Universalist- List Serve	Project awareness and survey promotion						
	Wilamette Neighborhood Housing	Project awareness and survey promotion						
	Local 501 Service Agencies	Project awareness and survey promotion						
	OSU College of Business	Project awareness and survey promotion						
	Next Door Neighborhoods - Social Media Site	Project awareness and survey promotion						
	Economic Vitality Partnership	Project awareness and survey promotion						
Aug-16	League of Women Voters	Small Group Discussion						
16	OSU Community Fair	Project booth - vision and actions review activities						
Sep-	Corvallis Fall Festival	Project booth - vision and actions review activities						

MEMO
Meeting: Imagine Corvallis 2040 Steering Committee Meeting
Date: Tuesday, February 23, 2016
Project: Imagine Corvallis 2040
Subject: Potential Focus Area Interest Groups

		POTEN	ΓIAL FO	CUS AR	EA INTE	REST G	ROUPS			
Private Schools	Good Samaritan Hospital- Corvallis	Early Learning Hub	United Way	County Youth Commission	Linn-Benton Community College	BCHD Health Navigation Program	Benton County Health Department	Corvallis School District	How We Learn and Thrive	
Farmers Market	OSU Extension	OSU Research Group - Accelerator Program (Also known as RAIN)	Corvallis Benton County Economic Development Department	City Economic Development Dept.	Regional Accelerator and Innovation Network (RAIN) (Same as Accelerator Program)	Downtown Corvallis Association (DCA)	Community Independent Business Association (CIBA)	Chamber of Commerce	How We Innovate and Prosper	
Corvallis Area Metro Planning Org. (CAMPO)	Citizens for a Livable Corvallis	League of Women Voters	Neighborhood Associations	Parks and Rec Department (PNARB)	OSU	Corvallis Housing Commission	Corvallis Community  Development Commission	Corvallis Planning Commission	How We Plan and Change	FOCU
Madison Avenue Task Force	Multicultural Center	Gazette Times	Majestic Theatre	Benton-County Cultural Coalition	Visit Corvallis	Historical Society	Arts and Culture Advisory Board	The Arts Center	How We Create and Celebrate	FOCUS AREA
Green Belt Land Trust	OSU Extension	Benton County Emergency Management	Willamette Criminal Justice Council	Police/Fire/Community Policing	Environmental Center	Community Garden	Climate Action Task Force	Sustainability Coalition	How We Steward and Sustain	
City Club	Hispanic Advisory Committee	Oganizaciones Latinas Unidas (OLU)	Casa Latinos Unidos (Club C)	King Legacy	Community Alliance for Diversity	Multicultural Center	SURJ	NAACP	How We Engage and Support	



Engage & Support	Steward & Sustain	Create & Celebrate	Innovate & Prosper	Innovate & Prosper	Engage & Support	Engage & Support	Innovate & Prosper	Steward & Sustain	Plan & Change	Create & Celebrate	Steward & Sustain	Innovate & Prosper	Learn & Thrive	Innovate & Prosper	Focus Area	
Government Transparency +	Farmland	Employment in the Arts	Employment by Sector	Crime Rate	Community Involvement	CERT Volunteers	Business Owners	Bike Friendly City +	Bike Friendly City +	Artists Wages	Alternative Energy	Advanced Industries	Adult Education Levels +	Adult Education Levels +	Indicator	
Percentage of residents who report being very satisfied with the transparency of city government.	Acres of farmland; size of farms.	Number of jobs in arts occupations.	Total number of jobs, by sector.	Rate of violent and property crime per 100,000 population.	Percentage of residents who strongly agree everyone in Corvallis is allowe Corvallis Neighborhood Livability Survey	Number of trained SERT volunteers.	Business owners.	Percentage of collector and arterial roadways with bike lanes; miles of multi-use paths.	Percentage of collector and arterial roadways with bike lanes; miles of multi-use paths.	Wage distribution and employment numbers for artists.	Solar electric generation.	Employment in advanced industries.	Percentage of adults, age 25 years and over, by educational attainment.	Percentage of adults, age 25 years and over, by educational attainment.	Indicator definition	Re
Corvallis Neighborhood Livability Survey	US Census of Agriculture, Table 8	Bureau of Labor Statistics, Occupational Employment Statistics Wage Survey	Oregon Employment Department, Current Employer Statistics	Oregon State Police	e Corvallis Neighborhood Livability Survey	Benton County Emergency Management	US Census, Survey of Business Owners	City of Corvallis	City of Corvallis	Bureau of Labor Statistics, Occupational E	City of Corvallis	US Census, Quarterly Workforce Indicators	US Census, American Community Survey, Table B15003	US Census, American Community Survey, Table B15003	Source	Recommended Vision Indicators
N/A	2007	2005	2001	2010	N/A	2011	2007	TBD	TBD	2004		2000	2005-2009	2005-2009	How far back does the data go?	cators
TBD	5 years	Annual	Annual	Annual	TBD	Annual	5 years	Annual	Annual	Annual	Monthly	Annual	Annual	Annual	Frequency of data availability	
N/A	2012	2014	2015	2014	N/A	2015	2012	2016	2016	2014	2016	2014	2010- 2014	2010- 2014	Most current year	
City of Corvallis	Benton County	City of Corvallis	Corvallis MSA	City of Corvallis	City of Corvallis	Benton County	Corvallis MSA	City of Corvallis	City of Corvallis	City of Corvallis	City of Corvallis	Corvallis MSA	City of Corvallis	City of Corvallis	Geography	
N/A	N/A	Comparator Cities	N/A	Comparator Cities	N/A	N/A	Comparator Cities	N/A	N/A	Comparator Cities	N/A	N/A	Comparator Cities	Comparator Cities	Comparator	
Race & Hispanic Origin; Age; Gender;	N/A	None	None	None	Race & Hispanic Origin; Age; Gender;	N/A	Race/Hispanic Origin; Veteran Status	None	None	None	Generation site	None	None	None	Disaggregation	
Bar Chart	Bar Chart	Line Chart	Line Chart	Line Chart	Bar Chart	Line Chart	Line Chart	Line Chart	Line Chart	Bar Chart	Line Chart	Line Chart	Bar Chart	Bar Chart	Visualization Suggestion	

Coan Area  Indicator  Change  Government Transparency + transparency of dresidents who report being very satisfied with the Government Transparency + transparency of dry government.  Trinive  Health Outcomes  Support  Housing Cost Burden + transparency of dry government.  Support  Housing Cost Burden + transparency of the government or more of total greenhouse gas deep feath outcomes.  Support  Change  County ranking of health outcomes.  County ranking of health outcomes.  Sale of persons experiencing homelessness by age.  Share of households paying 30 percent or more of their income on fousing.  Support  Informed Community  Percentage of residents who are very satisfied with the dity's diforts of households paying 30 percent or more of their income on capita.  Trinive  Library Materials Circulation  Coula manual circulation or library materials, including renewals, per thrive  Library Programing  Non-credit students, by age.  Annive  Library Programing  Non-credit students, by age.  Annive  Library Programing  Non-credit students, by age.  Level of satisfaction residents feel with Oregon State University.  Support  OSU & Corvallis + Level of satisfaction residents feel with Oregon State University.  Level of satisfaction residents who report being very satisfied with the que  Acces of parkland and welland per capita (public and private),  Percentage of residents who report being very satisfied with the que  & Support  Quality Circy Services  Percentage of residents who report being very satisfied with the que  & Support  Quality Circy Services  Percentage of residents who strongly agree the Consulis Percentage of residents who report being very satisfied with the que  & Support  Quality Circy Services  Percentage of residents who strongly agree the Consulis Pelice  Percentage of residents who strongly agree the Consulis Pelice																					
Procedure of Information	Engage & Support	Engage & Support	Innovate & Prosper	Steward & Sustain	Plan & Change	Learn & Thrive	Engage & Support	Learn & Thrive	Learn & Thrive	Learn & Thrive	Engage & Support	Plan & Change	Engage & Support	Engage & Support	Learn & Thrive	Learn & Thrive	Learn & Thrive	Steward & Sustain	Plan & Change	Focus Area	
Installab definition	Quality Police Service	Quality City Services	Perceived Safety	Parkland	OSU & Corvallis +	OSU & Corvallis +	OSU & Corvallis +	Lifelong Learning	Library Programing	Library Materials Circulation	Informed Community	Housing Cost Burden +	Housing Cost Burden +	Homelessness	High School Graduation Rate	Health Outcomes	Health Factors	Greenhouse Gas	Government Transparency +	Indicator	
	Percentage of residents who strongly agree the Corvallis Police Department is responsive and treats people with respect.	Percentage of residents who report being very satisfied with the quality of city services.	Percentage of residents who feel safe in their neighborhoods and downtown, during the day and at night.	Acres of parkland and wetland per capita (public and private).	Level of satisfaction residents feel with Oregon State University.	Level of satisfaction residents feel with Oregon State University.	Level of satisfaction residents feel with Oregon State University.	Non-credit students, by age.	Number of events and attendance at library events.		Percentage of residents who are very satisfied with the city's efforts to ke	Share of households paying 30 percent or more of their income on housing.	Share of households paying 30 percent or more of their income on housing.	Rate of persons experiencing homelessness per 10,000 population; persons experiencing homelessness by age.		County ranking of health outcomes.	County ranking of health factors.	Total greenhouse gas emissions; percentage of total greenhouse gas emissions, by source.		Indicator definition	Re
kek does Frequency of Convality (Seegarphy) (Comparator Chies (Seegarphy) (N/A (City of Corvality (Comparator Chies (Seegarphy)) (Seegarphy) (Comparator Chies (Seegarphy)) (Seegarphy) (Seeg	Corvallis Neighborhood Livability Survey	Corvallis Neighborhood Livability Survey	Corvallis Neighborhood Livability Survey		Corvallis Neighborhood Livability Survey	Corvallis Neighborhood Livability Survey	Corvallis Neighborhood Livability Survey	Linn-Benton Community College; Oregon State University	Institute of Museum and Library Science	Institute of Museum and Library Science	e€ Corvallis Neighborhood Livability Survey	US Census, American Community Survey, Table DP04	US Census, American Community Survey, Table DP04	Oregon Point in time Homelessness Counts	Oregon Department of Education	University of Wisconsin Population Health Institute*	University of Wisconsin Population Health Institute*	Corvallis Climate Action Plan	Corvallis Neighborhood Livability Survey	Source	Recommended Vision Indicators
Most vear*         Geography         Comparator         Disaggregation Age: Gender;           N/A         City of Corvallis         N/A         Race & Hispanic Origin;           2014         City of Corvallis         N/A         N/A           2016         Benton County         All Oregon Counties         N/A           2016         Benton County         All Oregon Counties         N/A           2017         City of Corvallis         Comparator Cities         Tenure           2010         City of Corvallis         Comparator Cities         Tenure           2011         City of Corvallis         N/A         English Language           2014         Benton County         N/A         Age           2014         Benton County         Comparator Cities         Tenure           2014         Benton County         Tenure         Age: Gender;           2014         N/A         Age: Gender;	N/A	N/A	N/A	2015	<b>N</b> /A	N/A	N/A	2009 - 2010 school year	2001	2001	N/A	2005-2009	2005-2009	2009	2008 - 2009 school year	2011	2011	2014	N/A		cators
Geography City of Corvallis City of Corvallis City of Corvallis Benton County All Oregon Counties Benton County City of Corvallis Comparator Cities Benton County City of Corvallis Comparator Cities Benton County City of Corvallis Benton County City of Corvallis Comparator Cities Benton County City of Corvallis Benton County City of Corvallis Comparator Cities Benton County City of Corvallis Benton County Benton County City of Corvallis Benton County Benton County Benton County City of Corvallis Benton County Benton County Benton City of Corvallis Benton County Benton City Age: Gender; Benton Coun	ТВD	TBD	ТВО	5 years	TBD	TBD	ТВО	Annual	Annual	Annual	TBD	Annual	Annual	4 years	Annual	Annual	Annual	TBD	TBD	Frequency of data availability	
Geography City of Corvallis City of Corvallis City of Corvallis Benton County All Oregon Counties Benton County City of Corvallis Comparator Cities Benton County City of Corvallis Comparator Cities Benton County City of Corvallis Benton County City of Corvallis Comparator Cities Benton County City of Corvallis Benton County City of Corvallis Comparator Cities Benton County City of Corvallis Benton County Benton County City of Corvallis Benton County Benton County Benton County City of Corvallis Benton County Benton County Benton City of Corvallis Benton County Benton City Age: Gender; Benton Coun	N/A	N/A	N/A	2010	N/A	N/A	N/A	2013 - 2014 school year	2014	2014	N/A	2010- 2014	2010- 2014	2015	2014 - 2015	2016	2016	2014	N/A	Most current year	
Race & Hispanic Origin; Age; Gender;  N/A  N/A  Race & Hispanic Origin; English Language  Age  Tenure  Tenure  Tenure  Tenure  Tenure  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	City of Corvallis	City of Corvallis	City of Corvallis	City of Corvallis	City of Corvallis	City of Corvallis	City of Corvallis	N/A	Corvallis- Benton County	Corvallis- Benton County	City of Corvallis	City of Corvallis	City of Corvallis	Benton County	Corvallis School District	Benton County	Benton County	City of Corvallis	City of Corvallis	Geography	
Race & Hispanic Origin; Age; Gender;  N/A  N/A  Race & Hispanic Origin; English Language  Age  Tenure  Tenure  Tenure  Tenure  Tenure  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status  Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Comparator Cities	Comparator Cities	N/A	Comparator Cities	Comparator Cities	N/A	State of Oregon	All Oregon Counties	All Oregon Counties	N/A	N/A	Comparator	
Visualization Suggestion Bar Chart	Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	N/A	Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	Age	Target audience (all, child, young adult)	None	Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	Tenure	Tenure	Age	Race & Hispanic Origin; English Language			N/A	Race & Hispanic Origin; Age; Gender;	Disaggregation	
	Bar Chart	Bar Chart	Bar Chart	Bar Chart	Bar Chart	Bar Chart	Bar Chart	Line Chart	Line Chart	Line Chart	Bar Chart	Bar Chart	Bar Chart	Bar Chart	Bar Chart; Line Chart	Bar Chart	Bar Chart	Bar Chart	Bar Chart	Visualization Suggestion	

Innovate & Prosper	Steward & Sustain Engage & Support	Innovate & Prosper	Steward & Sustain	Create & Celebrate	Create & Celebrate	Engage & Support	Innovate & Prosper	Innovate & Prosper	Focus Area	
Wage Distribution	VMT	Unemployment	Travel Time to Work	Tourist supported employment	Tourist spending	Supportive Neighborhoods	Small Businesses	Self-Sufficiency	Indicator	
Distribution of jobs by wage.	Texas A&M Tra Annual vehicle miles traveled, per capita. Urban Mobility Percentage of registered voters who cast a ballot in local and national elec Benton County	Perentage of people in the labor force who are unemployed.	Percentage of commuters by travel time to work.	Total direct employment by category	Total direct travel spending.	Percentage of residents who feel their neighborhood is close knit and residents help each other.	Percentage of businesses by number of employees.	The annual income needed to meet basic needs without private assistance or public subsidy, by family type.	Indicator definition	Re
Bureau of Labor Statistics, Occupational Employment Statistics Wage Survey	Texas A&M Transportation Institute, Urban Mobility Report 9: Benton County	Oregon Employment Department	US Census, American Community Survey, Table B08303	Travel Oregon	Travel Oregon	Corvallis Neighborhood Livability Survey	US Census, County Business Patterns, Table CB1400A13	Center for Women's Welfare; US Census, American Community Survey, Table B19013	Source	Recommended Vision Indicators
2005	2015 1996	2008-2015	2005-2009	1992	1992	N/A	2008	2008	How far back does the data go?	cators
Annual	Annual 2 years	Monthly	Annual	Annual	Annual	ТВО	3 years	3 years	Frequency of data availability	
2015	2015 2014		2010- 2014	2014	2014	N/A	2014	2014	Most current year	
Corvallis MSA	City of Corvallis Benton County	Corvallis MSA	City of Corvallis	Benton County	Benton County	City of Corvallis	Corvallis MSA	Benton County	Geography	
N/A	US Urban Area State of Oregon	Oregon	Comparator Cities	N/A	N/A	N/A	N/A	N/A	Comparator	
None	N/A None	N/A	N/A	Employment Type	Accommodation type; commodity purchased	Race & Hispanic Origin; Age; Gender; Educational Attainment; Employment Status	Business Size	Family Type	Disaggregation	
Line Chart	Line Chart Line Chart	Line Chart	Bar Chart	Line Chart	Line Chart	Bar Chart	Bar Chart	Bar Chart	Visualization Suggestion	
Cannot use county comparions because comparitor cities make up different percentage of county population and some stradle county lines				Cannot use county comparions because comparitor cities make up different percentage of county population and some stradle county lines	Cannot use county comparions because comparitor cities make up different percentage of county population and some stradle county lines			Cannot use county comparions because comparitor cities make up different percentage of county population and some stradle county lines	Notes	

<sup>\*</sup> Health Rankings are based on information form the Oregon Health Authority. Indicator used in more than one focus area. + Comparator Cities = Lake Oswego, Tigard, Albany, Springfield, Medford, Bend

# DRAFT CITY OF CORVALLIS IMAGINE CORVALLIS 2040 STEERING COMMITTEE MINUTES September 15, 2016

# **Present**

Mayor Biff Traber
Councilor Bill Glassmire
Brenda Downum
Laura Lahm-Evenson
Stacey Mellem
Jennifer Moore
Larry Roper
Deborah Rose
Skip Rung
Jacque Schreck

# Staff/Consultants

Mark Shepard, City Manager
Paul Bilotta, CD Director
Sarah Johnson, Senior Planner, Project
Manager
Kent Weiss, Housing Division Manager
Doug Zenn, HDR Consulting Team
Liza Morehead, PSU (via phone)
Mark Lindgren, Recorder

# Absent/Excused

Karisa Boyce
Councilor Hal Brauner
Dan Brown
Kerstin Colón
Susan Capalbo
Jonathan Kurten
Annabelle Jaramillo
Ann Mbacke
Terri Valiant
Cooper Whitman
Councilor Penny York

# **SUMMARY OF DISCUSSION**

Agenda Item	Information Only	Actions/Recommendations
Introductions & Agenda Review	Х	
Final Review of Vision Statements and Draft Big Vision	Х	
Review of Community Action Plan Template Sample	Х	
Final Recommended Indicators	Х	
Steering Committee Report & Recommendation to City Council	Х	
Public Comment	Х	
Fall Festival	Х	
Adjourn		Adjourned at 6:04 p.m.

Attachments to the September 15, 2016 minutes:

A. Doug Zenn, HDR Memo Sept. 9, 2016 RE: ICSC Final Report Decisions

# **CONTENT OF DISCUSSION:**

# I. Introductions & Agenda Review

Mayor Biff Traber opened the meeting at 4:03 p.m., stating he was acting as chair today, and would be active in oversight of development of the action plan. Participants introduced themselves.

# II. Final Review of Vision Statements & Draft Big Vision

Doug Zenn, of HDR, summarized that anything that needs to be in the final packet needs to be wrapped up at this meeting; that said, we seem to be doing well with all the pieces, and we'll do a final check-in on them today. We need to add goals and objectives for the Fall Festival, and look over the draft final Vision Statement, Big Vision Statement, the one-pager, and Focus Area statements. He displayed the Community Action Plan template, which is ready to turn over to an implementation team; it's a directional document, and is not final. It is partly populated with action items the committee has suggested the last couple meetings. Liza Morehead trimmed down the number of indicators to a handful for each focus area. He said the final report is ready to turn over to the City Council, saying we can incorporate any final adjustments. The primary focus is to reconcile any differences at the next meeting. Mayor Traber noted that the next meeting is actually October 20, not October 13, after the Council has seen it at its October 18 work session, so the committee will then have the Council's feedback.

Mr. Zenn noted there is still public comment and more opportunities to make changes to make it better. The next meeting will take into account Council's comments and public comment. Mayor Traber stated that the October 20 Steering Committee meeting may not be the last committee meeting; the Council may request final changes.

# III. Review of Community Action Plan Template Sample

Mr. Zenn highlighted a sample page sent out in the packet, saying that at this point, we can make little changes. The next step is to start engaging partners, and point out community suggestions to them, giving an indication of where we want to go. Partners, since they are the ones actually doing the work, will generally be the ones who define it.

# IV. Final Recommended Indicators

Liza Morehead, Portland State University, called in on speaker phone at 4:41 p.m. Mr. Zenn asked her to highlight her changes. She said there were some changes in some indicators, reflecting comments from the last meeting. These included crime rate and alternative energy usage, and she reduced the number of too-numerous bike indicators. Regarding arts and culture, following additional research, she recommended an item to complement the artist wages metric.

Mr. Zenn noted that this was the first use of metrics that his team has used in a Plan; the implementation group will need to give them a test ride to see how they are working. Ms.

Morehead can put data sets together for the implementation group to use. Ms. Lahm-Evenson expressed concern about using the Corvallis Neighborhood Livability Survey, which has not been used for awhile. Mayor Traber replied that it's just a couple years old, and updating it would be part of the cost that the City would be committing to in going forward with an Action Plan. Mr. Zenn said it is in a couple places in the Plan, and would be an omission if it were eliminated altogether.

# V. Steering Committee Report & Recommendation to City Council

Mr. Zenn summarized that the report contains an initial overview; information on the committee's efforts on moving the process forward, along with outcomes; and a short background. It will include a summary of the outreach, with details in the appendix. Ms. Mellem emphasized the importance of reminding the public on all the outreach; Mr. Zenn agreed that collectively, the outreach work was stunning.

The second section is on vision development, with the one-pager on what a Vision is, and Corvallis' own Vision; Focus Areas; and Vision ideas. Ms. Mellem and Ms. Schreck advocated listing the Focus Areas alphabetically; Mr. Zenn replied staff would see whether that resulted in any mismatches and report at the next meeting. The second section will include some information on the Action Plan, with committee recommendations on templates. It will also include evaluation metrics; and committee recommendations, including creating a body to take this forward.

# VI. Public Comment

One member of the public said that much of the Big Vision is admirable and covers a lot of ground, but some priorities are missing. We have to look not just at what we want, but also what we'll likely face in the future. The six focus areas are not prioritized, but in the future, we'll be looking at likely serious challenges on climate change, earthquakes, economic changes, as well as combinations, etc. The document should state that we need to start seriously prepare for these changes.

Greg Wilson expressed concern on the Plan and Change focus indicators, regarding biking, pedestrians, and transit. Regarding sharing bike lanes, there are currently bike lanes on 98% of collectors and arterials in Corvallis; we probably can't get bike lanes on the remaining 2% due to different serious obstacles. Corvallis recently re-did its Bike-Friendly Community application, which contains questions on the number of miles of bike boulevards, buffered bike lane, number of traffic calming features installed within the last year, numbers of pedestrian-activated crossings installed, and curb extensions installed; however, it's not clear we can expand on these. Mr. Zenn said we can send that to Ms. Morehead.

Pauline Holton-Archer, of Work Unlimited, asked if access to disability services was on the indicators list; Ms. Schreck replied it was. Ms. Holton-Archer asked the responsibilities of a core lead partner; Mr. Zenn replied that it was usually taking on an action in the Action Plan. She asked if that meant attending regular meetings, perhaps quarterly; Mr. Zenn replied that it wasn't defined yet. Typically, there's reporting with the implementation team getting an annual progress report from a partner. She felt her group could be a lead

partner- it enhances employment opportunities, and is a provider that implements the state goal of "By work, we succeed". Mr. Zenn anticipated a number of non-profits would become lead partners. Mayor Traber said that clarifying or defining roles of lead partners needs to be added.

It was reported that Benton County was moving forward on its own "2040 Thriving Communities Initiative" visioning process, and that the County's new Public Information Officer would be making it more visible. The site www.benton2040.org has information.

One participant related that the Community Programs of the Associated Students of OSU (director, Darren Nguyen) was a great resource.

# VI. Fall Festival

Mr. Zenn related that Planner Johnson is looking for volunteers to gather public feedback at the Fall Festival. We want to recognize that we've heard action suggestions. We'll be asking people to choose their top three favorite suggested visions to see what cream rises to the top during a three-minute exercise, as well as the items that get no

Mayor Traber emphasized next meeting is Oct. 20, not the 13th.

Planner Johnson said she'll put together talking points for volunteers staffing the booth.

# VII. Adjourn

The meeting was adjourned at 6:04 p.m.